

ESHB 1883 - S COMM AMD
By Committee on Higher Education

ADOPTED 04/06/2007

1 Strike everything after the enacting clause and insert the
2 following:

3 "PART 1

4 GENERAL PROVISIONS

5 **Sec. 101.** RCW 28B.76.050 and 2004 c 275 s 3 are each amended to
6 read as follows:

7 The members of the board, except (~~the chair serving on June 13,~~
8 ~~2002, and~~) the student member, shall serve for terms of four years,
9 the terms expiring on June 30th of the fourth year of the term (~~except~~
10 ~~that in the case of initial members, two shall be appointed to two year~~
11 ~~terms, three shall be appointed to three year terms, and three shall be~~
12 ~~appointed to four year terms~~). The student member shall hold his or
13 her office for a term of one year (~~from~~) beginning on the first day
14 of July. (~~The chair serving on June 13, 2002, shall serve at the~~
15 ~~pleasure of the governor.~~)

16 **Sec. 102.** RCW 28B.76.090 and 2004 c 275 s 4 are each amended to
17 read as follows:

18 The board shall employ a director and may delegate agency
19 management to the director. The director shall serve at the pleasure
20 of the board, shall be the executive officer of the board, and shall,
21 under the board's supervision, administer the provisions of this
22 chapter. The executive director shall, with the approval of the board:
23 (1) Employ necessary deputy and assistant directors and other exempt
24 staff under chapter 41.06 RCW who shall serve at his or her pleasure on
25 such terms and conditions as he or she determines and (2) subject to
26 the provisions of chapter 41.06 RCW, appoint and employ such other
27 employees as may be required for the proper discharge of the functions
28 of the board. The executive director shall exercise such additional

1 powers, other than rule making, as may be delegated by the board by
2 resolution. In fulfilling the duties under this chapter, the board
3 shall make extensive use of those state agencies with responsibility
4 for implementing and supporting postsecondary education plans and
5 policies including but not limited to appropriate legislative groups,
6 the postsecondary education institutions, the office of financial
7 management, the workforce training and education coordinating board,
8 ~~((and))~~ the state board for community and technical colleges, and the
9 office of the superintendent of public instruction. Outside consulting
10 and service agencies may also be employed. The board may compensate
11 these groups and consultants in appropriate ways.

12 **Sec. 103.** RCW 28B.76.100 and 2004 c 275 s 2 are each amended to
13 read as follows:

14 (1) The board shall establish an advisory council consisting of:
15 A representative of the superintendent of public instruction; a
16 representative of the state board of education appointed by the state
17 board of education; a representative of the two-year system of the
18 state board for community and technical colleges appointed by the state
19 board for community and technical colleges; a representative of the
20 workforce training and education coordinating board appointed by the
21 workforce training and education coordinating board; one representative
22 of the research universities appointed by the president of the
23 University of Washington and the president of Washington State
24 University; a representative of the regional universities and The
25 Evergreen State College appointed through a process developed by the
26 council of presidents; a representative of the faculty for the four-
27 year institutions appointed by the council of faculty representatives;
28 a representative of the proprietary schools appointed by the federation
29 of private career schools and colleges; a representative of the
30 independent colleges appointed by the independent colleges of
31 Washington; and a faculty member in the community and technical college
32 system appointed by the state board for community and technical
33 colleges in consultation with the faculty unions.

34 (2) The members of the advisory council shall each serve a two-year
35 term ~~((except for the superintendent of public instruction, whose term~~
36 ~~is concurrent with his or her term of office))~~.

1 (3) The board shall meet with the advisory council at least
2 quarterly and shall seek advice from the council regarding the board's
3 discharge of its statutory responsibilities.

4 **PART 2**
5 **POLICY AND PLANNING**

6 **Sec. 201.** RCW 28B.76.200 and 2004 c 275 s 6 are each amended to
7 read as follows:

8 (1) The board shall develop a statewide strategic master plan for
9 higher education that proposes a vision and identifies measurable goals
10 and priorities for the system of higher education in Washington state
11 for a ten-year time period. The board shall update the statewide
12 strategic master plan every four years. The plan shall address the
13 goals of: (a) Expanding access; (b) using methods of educational
14 delivery that are efficient, cost-effective, and productive to deliver
15 modern educational programs; and (c) using performance measures to
16 gauge the effectiveness of the state's progress towards meeting its
17 higher education goals. The plan shall encompass all sectors of higher
18 education, including the two-year system, workforce training, the four-
19 year institutions, and financial aid. The board shall also specify
20 strategies for (~~maintaining and~~) expanding access, affordability,
21 quality, efficiency, and accountability among the various institutions
22 of higher education.

23 (2) In developing the statewide strategic master plan for higher
24 education, the board shall collaborate with the four-year institutions
25 of higher education including the council of presidents, the community
26 and technical college system, and, when appropriate, the workforce
27 training and education coordinating board, the superintendent of public
28 instruction, (~~and~~) the independent higher education institutions, the
29 business sector, and labor. The board shall identify and utilize
30 models of regional planning and decision making before initiating a
31 statewide planning process. The board shall also seek input from
32 students, faculty organizations, community and business leaders in the
33 state, members of the legislature, and the governor.

34 (3) As a foundation for the statewide strategic master plan for
35 higher education, the board shall review role and mission statements
36 for each of the four-year institutions of higher education and the

1 community and technical college system. The purpose of the review is
2 to ensure institutional roles and missions are aligned with the overall
3 state vision and priorities for higher education.

4 (4) In assessing needs of the state's higher education system, the
5 board (~~(may)~~) should encourage partnerships, embrace innovation, and
6 consider (~~and~~), analyze, and make recommendations concerning the
7 following information:

8 (a) Demographic, social, economic, and technological trends and
9 their impact on service delivery for a twenty-year horizon;

10 (b) The changing ethnic composition of the population and the
11 special needs arising from those trends;

12 (c) Business and industrial needs for a skilled workforce;

13 (d) College attendance, retention, transfer, graduation, and
14 dropout rates;

15 (e) Needs and demands for basic and continuing education and
16 opportunities for lifelong learning by individuals of all age groups;
17 (~~and~~)

18 (f) Needs and demands for nontraditional populations including, but
19 not limited to, adult learners; and

20 (g) Needs and demands for access to higher education by placebound
21 students and individuals in heavily populated areas underserved by
22 public institutions.

23 (5) The statewide strategic master plan for higher education shall
24 include, but not be limited to, the following access and educational
25 delivery items:

26 (a) Recommendations based on enrollment forecasts and analysis of
27 data about demand for higher education, and policies and actions to
28 meet (~~(those needs)~~) the goal of expanding access;

29 (b) State (~~(or)~~) and regional priorities for new or expanded degree
30 programs or off-campus programs, including what models of service
31 delivery may be most cost-effective;

32 (c) Recommended policies or actions to improve the efficiency of
33 student transfer and graduation or completion;

34 (d) State (~~(or)~~) and regional priorities for addressing needs in
35 high-demand fields where enrollment access is limited and employers are
36 experiencing difficulty finding enough qualified graduates to fill job
37 openings;

38 (e) Recommended tuition and fees policies and levels; and

1 (f) Priorities and recommendations including increased transparency
2 on financial aid.

3 (6) The board shall present the vision, goals, priorities, and
4 strategies in the statewide strategic master plan for higher education
5 in a way that provides guidance for institutions, the governor, and the
6 legislature to make further decisions regarding institution-level
7 plans, policies, legislation, and operating and capital funding for
8 higher education. In the statewide strategic master plan for higher
9 education, the board shall recommend specific actions to be taken and
10 identify measurable performance indicators and benchmarks for gauging
11 progress toward achieving the goals and priorities.

12 (7) Every four years by December 15th, beginning December 15,
13 (~~2003~~) 2007, the board shall submit an (~~interim~~) update of the ten-
14 year statewide strategic master plan for higher education to the
15 governor and the legislature. The (~~interim~~) updated plan shall
16 reflect the expectations and policy directions of the legislative
17 higher education and fiscal committees, and shall provide a timely and
18 relevant framework for the development of future budgets and policy
19 proposals. The legislature shall, by concurrent resolution, approve or
20 recommend changes to the (~~interim~~) updated plan, following public
21 hearings. The board shall submit the final plan, incorporating
22 legislative changes, to the governor and the legislature by June of the
23 year in which the legislature approves the concurrent resolution. The
24 plan shall then become state higher education policy unless legislation
25 is enacted to alter the policies set forth in the plan. The board
26 shall report annually to the governor and the legislature on the
27 progress being made by the institutions of higher education and the
28 state to implement the strategic master plan.

29 (8) Each four-year institution shall develop an institution-level
30 ten-year strategic plan that implements the vision, goals, priorities,
31 and strategies within the statewide strategic master plan for higher
32 education based on the institution's role and mission. Institutional
33 strategic plans shall (~~also~~) encourage partnerships, embrace
34 innovation, and contain measurable performance indicators and
35 benchmarks for gauging progress toward achieving the goals and
36 priorities with attention given to the goals and strategies of
37 increased access and program delivery methods. The board shall review
38 the institution-level plans to ensure the plans are aligned with and

1 implement the statewide strategic master plan for higher education and
2 shall periodically monitor institutions' progress toward achieving the
3 goals and priorities within their plans.

4 (9) The board shall also review the comprehensive master plan
5 prepared by the state board for community and technical colleges for
6 the community and technical college system under RCW 28B.50.090 to
7 ensure the plan is aligned with and implements the statewide strategic
8 master plan for higher education.

9 **Sec. 202.** RCW 28B.76.210 and 2004 c 275 s 7 are each amended to
10 read as follows:

11 (1) The board shall collaborate with the four-year institutions
12 including the council of presidents, the community and technical
13 college system, and when appropriate the workforce training and
14 education coordinating board, the superintendent of public instruction,
15 and the independent higher educational institutions to identify budget
16 priorities and levels of funding for higher education, including the
17 two and four-year institutions of higher education and state financial
18 aid programs. It is the intent of the legislature that recommendations
19 from the board reflect not merely the sum of budget requests from
20 multiple institutions, but prioritized funding needs for the overall
21 system of higher education.

22 (2) By December of each odd-numbered year, the board shall
23 distribute guidelines which outline the board's fiscal priorities to
24 the institutions and the state board for community and technical
25 colleges. The institutions and the state board for community and
26 technical colleges shall submit an outline of their proposed budgets(~~(~~
27 ~~identifying major components, to the board no later than August 1st of~~
28 ~~each even-numbered year))~~ to the board no later than July 1st of each
29 even-numbered year. Pursuant to guidelines developed by the board,
30 operating budget outlines submitted by the institutions and the state
31 board for community and technical colleges after January 1, 2007, shall
32 include all policy changes and enhancements that will be requested by
33 the institutions and the state board for community and technical
34 colleges in their respective biennial budget requests. Operating
35 budget outlines shall include a description of each policy enhancement,
36 the dollar amount requested, and the fund source being requested.
37 Capital budget outlines shall include the prioritized ranking of the

1 capital projects being requested by two-year and four-year
2 institutions, respectively. A description of each capital project, and
3 the amount and fund source being requested, shall be included for each
4 capital project appearing in the prioritized ranking. The office of
5 financial management shall reference these reporting requirements in
6 its budget instructions.

7 (3) The board shall review and evaluate the operating and capital
8 budget requests from four-year institutions and the community and
9 technical college system based on how the requests align with the
10 board's budget priorities, the missions of the institutions, and the
11 statewide strategic master plan for higher education under RCW
12 28B.76.200.

13 (4) The board shall submit recommendations on the proposed budgets
14 and on the board's budget priorities to the office of financial
15 management before (~~November~~) October 1st of each even-numbered year,
16 and to the legislature by January 1st of each odd-numbered year.

17 (5) Institutions and the state board for community and technical
18 colleges shall submit any supplemental budget requests and revisions to
19 the board at the same time they are submitted to the office of
20 financial management. The board shall submit recommendations on the
21 proposed supplemental budget requests to the office of financial
22 management by November 1st and to the legislature by January 1st.

23 **PART 3**
24 **MISCELLANEOUS**

25 NEW SECTION. Sec. 301. Part headings used in this act are not any
26 part of the law.

27 NEW SECTION. Sec. 302. Section 102 of this act is necessary for
28 the immediate preservation of the public peace, health, or safety, or
29 support of the state government and its existing public institutions,
30 and takes effect immediately."

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1 On page 1, line 2 of the title, after "board;" strike the remainder
2 of the title and insert "amending RCW 28B.76.050, 28B.76.090,
3 28B.76.100, 28B.76.200, and 28B.76.210; creating a new section; and
4 declaring an emergency."

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